Insights snapshot: Optimization of Offerings

Improving the impact of your brand







Optimization creates more interest and demand by identifying:

New additions
to improve
your portfolio

 Ways to keep your products fresh and relevant

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The features, benefits, and product elements that impact demand How to manage and maximize demand

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How optimization impacts your brand's growth journey:

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Your team can focus on the right upgrades to drive demand.

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You can determine whether an expansion to the line is worthwhile or whether it's best to streamline.

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You can make optimal pricing decisions to maximize revenue.







Key insights that Optimization delivers:

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How do we **optimize our product line** to maximize share or revenue?

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How important is **brand versus price** (and other features) in the decision process? Which ones have the greatest impact on purchase?

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What **options are most preferred** within a particular feature?

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What product **factors** are consumers willing to **trade off**?

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What is the **optimal communication strategy** that combines the overall message and proof points with the product?



Optimization succeeds when **insight needs** align with research approach:

Is it early stage where market needs still need to be defined?

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QUALITATIVE to understand target customer needs and gain reaction to early stage concept tests What are the key features or benefits that need more rigorous testing?

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CONCEPT OPTIMIZATION or a **MAXDIFF** approach to focus on preferred features and benefits How to finalize a feature set and get initial guidance on pricing?

CONCEPT OPTIMIZATION and a MAXDIFF approach plus a price model Wanting to build a fully optimized product and determine pricing?



CHOICE-BASED CONJOINT with a Decision Support tool for exploring alternatives is necessary



Qualitative immersive techniques determine:

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• Missing options that are important

EXAMPLE: A homebuilder may test 3, 4 or 5-bedroom floor plans. In an **ideation workshop**, respondents develop a flexspace that could be a fully finished bedroom or left open for additional family living or office space, thus giving home buyers more design choice.

Feature descriptions that are understood and compelling

EXAMPLE: A **Real-Time-Concept Optimization** focus group could refine how to describe that flex space. Words such as versatile retreat, fluid living or adaptable space may be compelling to growing families.

Options that are not resonating

EXAMPLE: A two-week **pop-up community** will gather home buyer feedback as they review floor plans and may reveal that fully closed-off bonus rooms and small storage spaces are no longer desired as home purchasers gravitate towards more open spaces.



Identify key features or benefits

Real Time Concept Optimizer (RTCO) moves early stage ideas ahead quickly:

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Gauge initial understanding of various product concepts including specific features

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Gather reactions to the concepts and ensure that they are understood and compelling

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Get feedback on how to improve or enhance the ideas

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Have stakeholders actively participate in gathering feedback (co-creation groups); a concept writer will facilitate the inclusion of all ideas



Finalize features and attributes

MaxDiff approach creates prioritization:

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Respondents evaluate attributes against each other in terms of importance or benefit to them. The result is a hierarchy of preferences that indicate which features are most important to each person, as well as the magnitude of importance relative to all other ones shown.

A TURF analysis on the data can assess maximum "reach" and understand which combination of features/services maximizes appeal.

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Information is then used for product development and/or marketing the product or service to buyers.



Fully optimized product and pricing

Choice-based conjoint approaches:

Discrete Choice

Best if the number of attributes/levels is reasonable

Adaptive Choice-Based Conjoint (ACBC)

Best if a large number of attributes/levels (10+) and scenarios can vary widely

Allocations

Best where different consumer types exist and you need to capture variety or niche products

Menu-based

Best when buyers can choose multiple items at a time and/or bundles



Optimization of Offerings is one aspect of our Brand Growth Navigator - the model our clients rely on to point them in the right direction in segmentation, targeting, customer experience, and more. Learn more:



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Our 60+ years of brandbuilding expertise has been honed through our partnerships with Fortune 500 leaders as well as challenger, disruptor, and emerging brands.

These brands come to us for our business growth mindset that starts with one unwavering goal: **Putting your customer at the center of all strategic business and marketing decisions.**

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Guiding your brand on its growth journey.